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| <b>Meeting:</b>         | <b>Barangaroo Construction Community Liaison Group (CCLG) (Meeting No. 2)</b>                                                                                                                                                                                                                                          |
| <b>Chairperson</b>      | Christine Marsden (Independent Chairperson)                                                                                                                                                                                                                                                                            |
| <b>Date:</b>            | 7 February, 2012                                                                                                                                                                                                                                                                                                       |
| <b>Location:</b>        | Barangaroo Delivery Authority, Level 21, 201 Kent Street Sydney NSW.                                                                                                                                                                                                                                                   |
| <b>Time of meeting:</b> | 6pm – 8pm                                                                                                                                                                                                                                                                                                              |
| <b>Attendees:</b>       | Christine Marsden (IC),<br><b>CCLG:</b> David Boddam-Whetham (DBW), Brian Adams (BA), Luke Meads (LM), Nicholas Wolff (NW), Jac Brown (JB)<br><b>BDA:</b> Sam Drake (SD), Toni Rankin (TR), Natalie Soltyszewski (NS)<br><b>Lend Lease:</b> John Salier (JS), Alisa Curson (AC)<br><b>Evans &amp; Peck</b> Greg Barnes |
| <b>CC / Apologies:</b>  | Millicent Chalmers (MC), Mara Barnes (MB) Michael Lehmann (ML - represented by DBW), Robert Coorey (RC), Syd Cassidy (SC), Deidre Coffey (DC)                                                                                                                                                                          |

| Item | Discussion Points                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Actions                                      | Resp. | Completion Date |
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| 1.   | <b>Introductions:</b><br>Sam Drake (BDA) and Greg Barnes (E&P)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                              |       |                 |
| 2.   | Review minutes from last meeting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Agreed and accepted                          |       |                 |
| 3.   | <b>Terms of Reference: BA</b> Suggested change to wording in Point 1, Section 7 - Media                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Change agreed – revised TOR to be circulated | TR    | by 14.02.12     |
| 4.   | <p><b>Construction update - JS</b></p> <ul style="list-style-type: none"> <li>• <u>Piling</u> work has commenced on site and will continue through 2012</li> <li>• <u>Diaphragm wall panel construction underway</u> – aim for completion by late April 2012</li> <li>• 3,000,000 litres of water has been collected from site, effectively treated and discharged into the harbour</li> <li>• <u>Pedestrian crossing proposed location on Hickson Road (approximately 16 metres south of 38 The Bond apartments driveway)</u> – application is with BDA – approval anticipated and installation to begin in w/c 13/02</li> </ul> <p><i>Post meeting note: work is anticipated to commence around 29/02 to install this crossing.</i></p> <p><b>DBW – questions re:</b></p> <ul style="list-style-type: none"> <li>• <u>What dust management measures are in place?</u></li> </ul> |                                              |       |                 |

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|           | <p><b>JS</b> advised watercarts and sweepers were utilised extensively on site</p> <ul style="list-style-type: none"> <li>• <u>What is bentonite</u> – does any remain as residue in the site?</li> </ul> <p><b>JS response:</b> – yes – small amount may remain however, bentonite is a clay material which is naturally occurring and is non-toxic and widely used for this purpose.</p> <ul style="list-style-type: none"> <li>• <u>What is the Construction Timeline?</u></li> <li>• <u>Feedback that there has been contaminated water</u> in the basement of a nearby apartment block – will water moving through the site reduce over time?</li> </ul> <p><b>JS</b> advised LL works will not interfere with water moving underground through site, but treatment of any contamination should improve the situation</p> <p><u>A summary of the Tree Management Plan</u> was presented – intention is to determine the most appropriate protection and management of trees along Hickson Road. Existing trees are being protected and maintained wherever possible during this period of construction. A procedure of regularly inspecting the trees has been put in place to ensure safety of these trees and surrounding pedestrians / road users. The site landscaping plan will address the future revegetation of the site.</p> | <p>Timeline to be attached to minutes and distributed to all</p>                                                 | <p>NS</p> | <p>By 14/02/12</p> |
| <p>5.</p> | <p><b>Environmental Monitoring:</b></p> <ul style="list-style-type: none"> <li>• A review of locations of various monitoring equipment for noise, air quality and water monitoring has been undertaken.</li> </ul> <p><b>Questions</b></p> <p><b>BA</b> – why does monitoring occur, and what happens if the limits are exceeded?</p> <p><b>LM</b> requested information to distribute to residents so that CCLG members are able to provide the correct information and direction for their communities.</p> <ul style="list-style-type: none"> <li>• Lend Lease is in the process of updating their website with a new</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <p>Copies of information from Evans and Peck re Headland Park to be distributed by email to all CCLG Members</p> | <p>TR</p> | <p>14/02/12</p>    |

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|    | <p>portal that will provide access to key Environment Monitoring information. Monitoring information will be available via the website once this is completed. It is likely that this will be ready for viewing in the coming months.</p> <p><b>December report:</b></p> <p><u>Water quality</u> – no exceedances reported to date – water turbidity is in line with expectations after heavy rain events.</p> <p><u>Air quality</u> – two exceedances were registered which can be attributed to poorer air quality levels during high wind events. Corrective actions have been taken in accordance with Air and Odour Management Plan, including increased water-spraying, increased load and stockpile covering, reduce exposed surfaces and reviewing work practices during high wind events.</p> <p><b>BA</b> queried the project’s commitment and approach to proactively managing situations such as anticipating weather events and having established plans and protocols in place to respond. LL confirmed that this was the case.</p> <p><u>Noise monitoring</u> 6 exceedances were identified during December, Plan is for all site equipment to be assessed for noise. Establishing this baseline will assist the project in understanding noise sources and to implement practical mitigation measures to reduce noise where possible from construction activities.</p> |  |  |  |
| 6. | <p><b>Presentation by Sam Drake (BDA) on the Traffic Management Plans.</b></p> <p>Road and Maritime Services (RMS) has the overall responsibility for traffic management</p> <ul style="list-style-type: none"> <li>• Coordinate with City of Sydney’s (CoS) ’s, Pedestrian Cycling and Traffic Calming Committee</li> <li>• BDA issues permits as the Roads Authority</li> <li>• CoS enforces parking restrictions and parking signage.</li> <li>• Hickson Road – complaints have been received and reported by CCLG Members about trucks/vehicles parking illegally or idling for extended periods of time.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  |  |  |



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|    | <p>EPA to ensure appropriate disposal.</p> <p><b>JB</b> questioned truck movement numbers – in peak period</p> <p><b>JS</b> advised peak will likely be June – August 2012</p> <p><b>NW</b> questioned use of barges on harbour to assist with construction</p> <p><b>JS</b> advised this would be optimal, but issues around areas such as navigation, logistics, double handling of material etc... LL is investigating option and will provide an update at the appropriate time.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                              |  |  |
| 7. | <p><b>TR presentation regarding the Community Relations Objectives</b></p> <ul style="list-style-type: none"> <li>• Complaints and issues handling is in place and working as intended.(phone, email or visit to BDA)</li> <li>• protocols and processes were presented to ensure the CCLG understood the Complaints Processes.</li> <li>• investigation and follow-up described to explain how complaints are handled and resolved.</li> <li>• Summary of complaints since 01.10.11 <ul style="list-style-type: none"> <li>○ 52 contacts received</li> <li>○ 1 incident (EPA)</li> </ul> </li> <li>• Summary by category (ie noise, traffic etc.)</li> </ul> <p><b>AC</b> – Month of January 19 contacts were received across 5 categories – mainly out of hours work and traffic complaints Mitigation/management actions were explained. Actions included:</p> <p>Ensuring all Sub-contractors are aware of <u>traffic management</u> protocols and expectations of working at Barangaroo South, ensuring trucks could queue within the site boundary, rather than on Hickson Road and ensuring that site gate staff are aware of the issue to monitor trucks on Hickson Road.</p> <p><u>Dust management</u> – water cart on site and mitigation measures continued</p> <p><u>Vibration</u> – 2 calls received – monitoring is underway</p> <p><u>Site safety</u> – water pump failure on</p> | <p>IC suggested CCLG members encourage people to register their concerns</p> |  |  |

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|    | <p>foreshore walk occurred. – action is to have a back up pump installed, which has now been completed.</p> <p><b>NW</b> commented there would be a challenge to manage complaints as works escalate – proportional increase would be expected</p> <p><b>BA</b> questioned whether Lend Lease were learning from complaints? <b>LM</b> indicated it wasn't possible to address complaints if not aware of them. CCLG Members were encouraged by the Independent Chair to urge residents who experience concerns to contact BDA to register their issue or complaint. Then action can be initiated to manage the issue and respond to the complaint in a timely manner</p>                                                                                                                                                                                                                                                                                                                                                                                                                         |                                     |       |              |
| 8. | <p><b>NS presentation on the BDA Communications and Consultation strategy.</b> Key principles underpinning all approaches include:</p> <ul style="list-style-type: none"> <li>• Commitment to open, consultative and transparent communication</li> <li>• Raising awareness about the project</li> <li>• Seeking opinion and ideas from the wider community</li> <li>• Proactively working with neighbours to ensure timely flow of information and to minimise construction impacts</li> <li>• Community awareness program</li> <li>• Indigenous consultation</li> <li>• Planning and design (eg hotel location – negotiations ongoing with Lend Lease)</li> <li>• Headland Park – tenders currently under review</li> </ul> <p><b>GB</b> - sandstone pit construction as part of early works. Works to begin next week and continue for approximately 22 days. Noise and vibration monitoring will be in place including background ambient noise, machinery noise. Notification to community and other stakeholders has been issued.</p> <p><b>BA</b> requested information on remediation</p> | Presentation on remediation program | TR/NS | Next Meeting |
| 9. | <p><b>General Business:</b></p> <ul style="list-style-type: none"> <li>o <b>Media comments in CCLG</b></li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                     |       |              |

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|            | <p><b>Terms of Reference ( ToR)</b><br/>(See above Point 3)<br/>Independent Chair responded to email from BA following CCLG Meeting in December 2011.</p> <ul style="list-style-type: none"> <li>o <b>Break for refreshments</b><br/>First meeting was for introductions – how refreshments and meeting break are managed by the Chair will depend on time management in the meetings</li> <li>o <b>Questions during meetings</b><br/>Real time questions not always appropriate, but where possible will be facilitated by the Chair. However, it is at the discretion of the Chair to make this decision.</li> <li>o <b>BDA Organisation chart</b><br/>Provided in folder distributed to CCLG at this meeting</li> <li>o <b>Request for key points for agenda/discussion to be distributed 48 hours before each meeting</b><br/>Agenda will be circulated one week prior to CCLG Meetings.<br/>If there are matters that require CCLG comment then this information will be circulated as soon as practical prior to the CCLG Meeting.</li> </ul> <p><b>Request by Independent Chair to reschedule CCLG Meeting.</b><br/><b>IC</b> asked CCLG Meeting members if the timing of meetings can be rearranged – can this be changed to another night? <b>IC</b> suggested Monday, Wednesday, Thursday or Friday evenings.<br/><b>NW/JB</b> suggested Monday</p> | <p>Alternative evenings for meeting to be circulated via email. In event this doesn't suit, <b>IC</b> will offer to resign from the position and assist BDA to identify a replacement Chair.</p> <p><b>TR</b> noted that in the event of one CCLG Member not finding a change suitable, no change will be allowed.<br/><b>IC</b>, Christine Marsden informed the meeting that she is not available to Chair the meeting on Tuesday evenings from March 2012.<br/><b>IC</b> stated that if alternative meeting arrangements are not possible, then a replacement Chair will be appointed by BDA. She will make contact with each CCLG Member in this instance</p> | <p>TR</p> | <p>ASAP</p> |
| <p>10.</p> | <ul style="list-style-type: none"> <li>• Next meeting - Tuesday 6.03.12 (unless otherwise advised)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |             |

CCLG Meeting Minutes

Endorsed by  
Christine Marsden  
Quatro Group  
Independent Chairperson

14 February 2012